MATCHMAKING THE

Find the right fit for your cattle, goals.

by Abbie Burnett, Certified Angus Beef LLC

hoosing a feedyard is a bit like selecting a life partner: Success comes from clear communication and shared goals.

"It's maybe not as serious as picking a spouse, but probably not too far away, either," says Warren Rusche. The South Dakota State Extension feedlot specialist says it all starts with a conversation.

"Not every ranch is alike. Not every pen of cattle is alike, and not every feedlot is ideally suited to handle the same class of cattle," Rusche says.

Understand the options

Feedyards offer different marketing opportunities and strategies. A manager should be able to look at a customer's pen and know, "I have a good market for those cattle. I can handle it." That's according to David Trowbridge, longtime manager of Gregory Feedlot, Tabor, Iowa.

For Angus genetics, Rusche suggests a yard with grid-marketing experience. A cow-calf operator could sell outright, retain

ownership or partner with the feedyard the choice often depending on financing options. Gregory Feedlot offers cattle and feed financing, hedging and risk management.

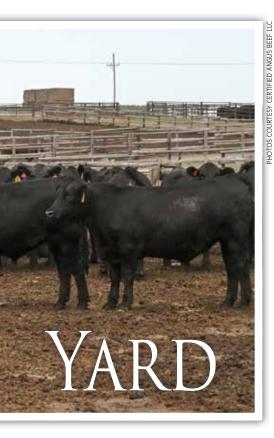
"It can be an attractive option for cash flow or the ability to forego income for a few months," Rusche says.

What a yard offers may be linked to the number of cattle to be fed, he says. Having enough to fill a semitrailer load and pen may provide more options. Fewer cattle may require commingling with other producers' cattle to fill a pen.

Larger ranches may sell a portion of the calf crop at weaning, another after backgrounding and another as open replacement heifers, Rusche observes. "Sending those groups of cattle to different yards might make sense."



Left: Look at your options, consider your risk adversity and make a decision, David Trowbridge advises cattlemen selecting a feedlot to feed out their calves. "You need someone that's going to give you an honest assessment of what the situation is. I don't always recommend that a producer finish cattle."



Make sure the yard can handle your specific needs: Can it manage bawling calves? Unvaccinated heifers? Preconditioned feeders?

Outline the objectives

Trowbridge says customers and feedyards should align their ideals.

"We're providing a product that our customers have to use," he explains. "Ultimately, the customer has to make money for the feedlot to continue to make money."

A realistic conversation about cost of gain is paramount.

"The feedlot manager can't guarantee it, but should be able to give you some estimates or expectations on feed costs, what their

history says and what your cattle should convert at (ratio of feed to gain)," Rusche says.

If data collection is important to you, choose a yard prepared to make it available.

"There are cattle feeders that do a great job, but collecting data is not part of what they do," Trowbridge says. "It wouldn't be a great partnership if that's what you want."

Some rancher-feeder relationships begin when the latter buys a set of calves.

There's opportunity for commercial producers using Angus genetics and offering extra information through programs like





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black-hided calves," he says.

Ask about risk, Trowbridge advises.

AngusLinkSM,

Rusche says.

the source of

protocols and veterinary receipts

can add value.

"That may attract

an extra bid or two

and have a few more

people looking at

them versus, 'Well,

here's another set of

genetics, health

Providing key information about

"You need someone that's going to give you an honest assessment of what the situation is. I don't always recommend that a producer finish cattle," he says. "Sometimes I recommend they go ahead and sell them as feeder cattle, or grow them in a grow yard and get them to 800 or 900 pounds and then sell them. But you have to look at what your options are, what your risk adversity is, and make a decision."

When feedyard shopping, remember these principles:

- ► Cost is important, but so is cost of gain. "Make sure you're comparing [the] ultimate bottom line, not just some of the components that go into it," Rusche says.
- ► Avoid greener grass. If you're happy with your feedyard, avoid the temptation to go elsewhere. "It's about the relationship, having that personal touch where the manager calls you when there's a problem or when there's success," Trowbridge says.
- ► *Get it in writing.* "Even if we never have to pull that piece of paper out again, the fact that

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it's written down helps people remember exactly what we agree to and know what the expectations are," Rusche says.

►Don't be stingy with

information. A successful feedlot accurately assesses and values risk. "The more questions the rancher can answer, the less risk those calves present and the more valuable they become," Rusche says. Opportunity cattle — those with unknown genetics and health — are attractive only when they're cheap. "No rancher I know has a goal to sell cheap calves," he adds.

The human element

When visiting a yard in person, take note of overall appearance and how it's maintained. Is there feed outside the bunks? How do personnel act around the cattle?

"Most feedlots are well-run, well-managed places that look pretty good," Trowbridge says, "but you can run into places where you see spilled feed, fences that aren't fixed, pens not maintained. Overall appearance of the feedlot is probably most important."

Meet the management team and learn their business philosophy.

"You don't really feed cattle with Gregory Feedlots, you feed cattle with David Trowbridge," Trowbridge says. "You need to form a personal relationship with that person, because you're entrusting that person with, in a lot of cases, most of your cattle income for the year."

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Rusche suggests getting references from a feedyard's nutritionist and veterinarian, plus current and former customers.

"It's no different than interviewing someone for a position on the ranch," he says. "Any kind of background information you can gather is valuable. The really good, professional yards aren't going to be afraid of you knowing who their customers are that are happy."

Continue those conversations every year.

"If I can find the right partner, I want to stick with that one person as much as I can to really build that relationship," Rusche says. "When people are looking at seedstock providers, a lot of people use one or just a couple, because it's become a

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business relationship and information flow, and this should work the same way."

When to begin

Do the homework ahead of marketing season (early summer for spring-born calves), make phone calls to narrow the list and follow up with yards that fit the bill. Don't wait until just before the sale to make contact with buyers, Rusche and Trowbridge agree.

If calves are consigned to a specific sale, indicate the date, location and auction company. If choosing to sell direct or partner in a private-treaty

transaction, share the timeline to solidify an agreement with a buyer. A week or two prior to the sale date, remind the interested buyers of the auction date or begin talking about a private-treaty agreement.

Talk with the feedyard well in advance about available spots and when the calves are ready.

The bottom line

Rusche emphasizes shared values.

"Do they have the facilities, management, skills and labor to manage health risks and get cattle to convert as efficiently and cheaply as possible, and then deliver a product that is going to have as much value as it can in the marketplace?"

Trowbridge agrees: "It's about finding someone you can

communicate with, who understands your objectives and business plan and is willing to work with you to make it successful."

Editor's note: Abbie Burnett is a producer communications specialist for Certified Angus Beef LLC.